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MEMORANDUM FOR: The Director of Central Intelligence  
 Deputy Director (Plans)

SUBJECT : Proposed Reorganization of the Clandestine Services

1. In giving further thought to the Director's statements at the conference yesterday on this subject, and particularly the command and staff relationships which were outlined, I believe that there is one important point pertaining to the support function which we did not discuss and which should be considered.

2. I believe that the Deputy Director (Administration) should be the Director's G-1 and G-4. Since the Director is to command the field installations without intermediate command channels, I question the advisability of having an additional G-1/G-4 support complex under the Deputy Director (Plans) through which communications to and from field commanders, such as [ ], would pass to and from the Director's G-1/G-4 complex, Deputy Director (Administration). In most cases, field administrative support problems will have to be referred to the Deputy Director (Administration) before action for the Director can be taken.

3. Placing these support components in one place under the Deputy Director (Plans) would be a vast improvement of present wider dispersed and decentralized arrangement. However, what I think we are striving for is to place the minimum number of echelons or layers between field commanders and the Director's staff element which can take action on a support problem. I think that there is a serious question as to whether even this one layer is necessary.

4. The Technical Services Staff and all of the Administration and Logistics Staffs require the closest coordination with the Procurement and Supply Office, the Comptroller, Transportation, and other DD/A support components. I sincerely believe that our support to field commanders would be better if support responsibilities were lodged in one place on the Director's staff, and if this staff, after proper headquarters coordination, communicated for and in the name of the Director with the field commander.

5. I, therefore, recommend that serious consideration be given to:

a. The possibility of redesignating the Deputy Director (Administration) as the Deputy Director (Administration and Logistics),

b. Transferring most of the proposed DD/P support functions, including the Technical Services Staff, and possibly Communications, to the Office of the Deputy Director (Administration and Logistics), and

c. Recognizing the Deputy Director (Administration and Logistics) as the Director's G-1 and G-4 staff element and authorizing direct communication with field commanders in the name of the Director on support matters.

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L. K. WHITE